

Leisure Village® West Association

AT MANCHESTER, NEW JERSEY

2011 BUDGET

Dear Fellow Unit Owners:

We cordially invite you to attend the general meeting of unit owners that will be held in Willow Hall at 2:00pm on Wednesday, July 28, 2010. At the meeting, we will present the budget for next year and have a period of informal discussion in which you will have the opportunity to comment and ask questions about the budget. A live broadcast will be shown on Channel 15. The meeting will also be taped and played at a later time. Please watch the creeper for dates and times.

The proposed total fiscal year end budget reflects a \$4.00 increase per unit per month. This increase is necessary to maintain the level of services and protect the common elements of our community and is being applied to the budget as follows:

Reserve Fund Budget Increase	\$ 2.72
Operating Fund Budget Increase	<u>1.28</u>
Total Increase Per Unit Per Month	<u>\$ 4.00</u>

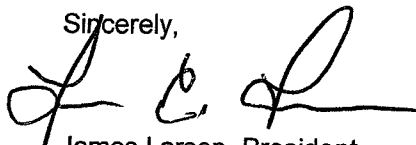
Notable changes to the budget this year:

- ◆ Roof funding was increased by \$70,000 to keep the fund solvent for each of the next 10 years, as mandated by the Reserve Funds Policy of LVWA.
- ◆ Retaining Wall funding has been decreased by \$48,000 as the fund has reached a level to allow for the replacement of the remaining retaining walls.
- ◆ Administrative fee income was decreased by \$24,000 due to fewer homes sales anticipated during the next fiscal year.
- ◆ Workers' compensation expense was decreased by \$18,000 due to a decrease in premium rates.
- ◆ Sanitation service and bus lease expenses were decreased by \$41,800 and \$18,400, respectively, due to negotiated contract rates.
- ◆ An "Emergency Reserve Fund" has been established to fund emergency items such as snow removal costs.

If you have not already signed up for automatic payment of your maintenance fees, your new monthly payment book will be mailed to you. The first payment for the new fiscal year is due October 1, 2010. If any resident would like to pay his/her maintenance in full for the fiscal year, he/she will receive a 2% refund.

LVWA also offers an automatic payment plan for the payment of your monthly maintenance fees. **If you have not signed up already, simply fill out the attached "Authorization Agreement for Preauthorized Payments."** Attach a voided check and deliver to the Association office, and we will withdraw your maintenance fees directly from your bank account *at any bank* on a monthly basis.

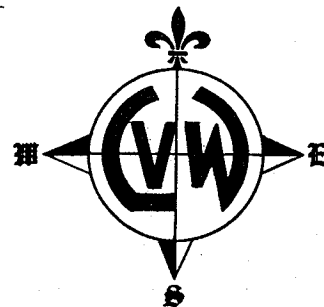
Sincerely,



James Larsen, President
Board of Trustees



Salvatore Tozzi, Treasurer
Board of Trustees



1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes that this is essential for ensuring transparency and accountability in the organization's operations.

2. The second part of the document outlines the various methods and tools used to collect and analyze data. It highlights the need for consistent and reliable data collection processes to support effective decision-making.

3. The third part of the document focuses on the role of technology in data management and analysis. It discusses how modern software solutions can streamline data collection, storage, and reporting, thereby improving efficiency and accuracy.

4. The fourth part of the document addresses the challenges associated with data management, such as data quality, security, and privacy. It provides strategies to mitigate these risks and ensure that data is used responsibly and ethically.

5. The fifth part of the document concludes by summarizing the key findings and recommendations. It stresses the importance of ongoing monitoring and evaluation to ensure that data management practices remain effective and aligned with the organization's goals.

6. The sixth part of the document provides a detailed overview of the data collection process, including the identification of data sources, the design of data collection instruments, and the implementation of data collection procedures.

7. The seventh part of the document discusses the various methods used for data analysis, such as descriptive statistics, inferential statistics, and regression analysis. It explains how these methods can be used to interpret data and draw meaningful conclusions.

8. The eighth part of the document focuses on the importance of data visualization in communicating complex information. It discusses various visualization techniques, such as bar charts, line graphs, and pie charts, and their applications in data analysis.

9. The ninth part of the document addresses the ethical considerations surrounding data management and analysis. It discusses the need for transparency, informed consent, and data protection to ensure that data is used in a fair and ethical manner.

10. The tenth part of the document provides a final summary and concludes the report. It reiterates the key findings and recommendations and expresses the hope that the information provided will be useful to the organization.

11. The eleventh part of the document discusses the future directions of data management and analysis. It highlights emerging trends, such as big data, artificial intelligence, and cloud computing, and their potential impact on the field.

12. The twelfth part of the document provides a detailed overview of the data collection process, including the identification of data sources, the design of data collection instruments, and the implementation of data collection procedures.

13. The thirteenth part of the document discusses the various methods used for data analysis, such as descriptive statistics, inferential statistics, and regression analysis. It explains how these methods can be used to interpret data and draw meaningful conclusions.

14. The fourteenth part of the document focuses on the importance of data visualization in communicating complex information. It discusses various visualization techniques, such as bar charts, line graphs, and pie charts, and their applications in data analysis.

2011 BUDGET

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Notes on Fund Groups, Tables and Exhibits

Fund Groups

To understand our budget reports and accounting statements, think in terms of fund groups. In accordance with generally accepted accounting practices, we classify all of our financial transactions into fund groups, and use fund groups in our financial reports. This enables us to control the expenditure of funds in conformance with legal requirements and the requirements of our bylaws. All of our financial transactions are classified into one of the following four fund groups.

1. **Operating Fund.** This fund group represents the portion of expendable funds available for the general operation of the association.
2. **Property Fund.** This fund group represents all the activities associated with the purchase, depreciation, replacement and sale of the Association's tangible assets.
3. **Deferred Maintenance Fund.** The purpose of this fund group is to accumulate sufficient amounts so as to allow the Association to have the necessary resources to perform maintenance services that occur less frequently than annually (for example, painting dwelling unit siding).
4. **Capital Replacement Fund.** The purpose of this fund group is to accumulate funds over the lives of capital assets that are part of the common elements so that when their replacement is required, sufficient amounts are available to pay for their replacement (for example, roads and roofing on dwellings).

Table 1. Maintenance Fee Income and Use – by Fund Group

In Table 1 we show how much we expect to collect from monthly maintenance fees for the entire year, and the portion earmarked for each fund group.

Table 2. Condensed Operating Budget

We use most of the income from monthly fees for the general operation of the Association. In Table 2 we show a condensed version of the operation budget. Note that the total operating revenues consist of (1) the portion of total maintenance fees earmarked for the operating fund group, (2) other operating income such as income from transfer fees, reimbursement for snow removal and street lighting from Manchester Township and rental income, and (3) deferred revenue from prior years. Deferred income from prior years is the operating fund group surplus from the prior year; that is, the excess of total operating revenues minus total operating expenses.

Exhibit I – Monthly Maintenance Fees by Model Type

Here we show the monthly maintenance fees by model type and number of occupants.

Exhibit II – Operating Revenues and Expense Summary

Here we expand the summarized operating revenues and expenses shown in the Condensed Operating Budget, Table 2. We show the general ledger accounts included within the categories summarized in the Condensed Operating Budget (GL# and Description). For each account we show the amount budgeted in the current fiscal year (Current Budget), our present view of the actual amounts we project for the end of the current year (Annualized) and the amount in the budget for the upcoming year (Proposed Budget).

Leisure Village West Association
Budget For Year Ending September 30, 2011

Table 1. Maintenance Fee Income and Use - By Fund Group

(adjusted for rounding differences)

Allocated to the...	2010 Budget	2011 Budget		2011 Increase (Decrease)	
	Dollars	Dollars	% of Total	Dollars	\$s Per Unit Per Month*
Operating Fund	6,071,979	6,113,279	85.0%	\$ 41,300	\$ 1.28
Replacement Fund	703,423	755,833	10.5%	\$ 52,410	1.62
Property Fund	127,000	127,000	1.8%	\$ -	-
Deferred Maintenance Fund (Siding Painting)	160,000	160,000	2.2%	\$ -	-
Emergency Reserve Fund	-	35,506	0.5%	\$ 35,506	1.10
Capital Improvement Fund	-	-	0.0%	-	-
Total Income From Maintenance Fees	\$ 7,062,402	\$ 7,191,618	100.0%	\$ 129,216	\$ 4.00

Table 2. Condensed Operating Budget (Operating Fund Group)

(adjusted for rounding differences)

	2010 Budget	2011 Budget		2011 Increase (Decrease)	
	Dollars	Dollars	% of Total	Dollars	\$s Per Unit Per Month*
Operating Revenues					
Maintenance Fees	\$ 6,071,979	\$ 6,113,279	92.0%	\$ 41,300	\$ 1.27
Interest Income - Reserves	168,800	165,200	2.5%	(3,600)	(0.11)
Other Operating Income	344,700	321,400	4.8%	(23,300)	(0.72)
Deferred Revenue From Prior Years	42,363	44,163	0.7%	1,800	0.06
Total Operating Revenues	\$ 6,627,842	\$ 6,644,042	100.0%	\$ 16,200	\$ 0.50
Operating Expenses					
Payroll					
Grounds Payroll	\$ 825,300	\$ 835,800	12.6%	\$ 10,500	\$ 0.33
Golf Course Payroll	63,900	65,200	1.0%	\$ 1,300	0.04
Administrative Payroll	480,200	489,000	7.4%	\$ 8,800	0.27
Clerical Payroll	266,900	272,500	4.1%	\$ 5,600	0.17
Building Maintenance Payroll	759,800	763,800	11.5%	\$ 4,000	0.12
Mechanics Payroll	192,800	196,600	2.9%	\$ 3,800	0.12
Total Payroll	\$ 2,588,900	\$ 2,622,900	39.5%	\$ 34,000	\$ 1.05
Payroll Taxes and Benefits					
Payroll Taxes	\$ 295,700	\$ 307,100	4.6%	\$ 11,400	\$ 0.35
Benefits	\$ 910,200	\$ 911,700	13.7%	\$ 1,500	0.05
Total Payroll Taxes+Benefits	\$ 1,205,900	\$ 1,218,800	18.3%	\$ 12,900	\$ 0.40
Total Payroll + PR Taxes + Benefits	\$ 3,794,800	\$ 3,841,700	57.8%	\$ 46,900	\$ 1.45
Other Operating Expenses	\$ 2,619,800	\$ 2,592,700	39.0%	\$ (27,100)	\$ (0.84)
Total Operating Expenses	\$ 6,414,600	\$ 6,434,400	96.8%	\$ 19,800	\$ 0.61
(A)Interest Allocated to Reserves	\$ 168,800	\$ 165,200	2.5%	(3,600)	(0.11)
(B)Contingency	\$ 44,442	\$ 44,442	0.7%	\$ 0	0.00
Total Operating Expenses Plus (A) and (B)	\$ 6,627,842	\$ 6,644,042	100%	\$ 16,200	\$ 0.50

* Dollars divided by the number of units divided by 12 months per year. Number of units = 2,692

Leisure Village West Association
Budget For Year Ending September 30, 2011

Supplemental Information About The Replacement Fund

1. Comparison of maintenance fee contributions to the Replacement Fund in the 2010 and 2011 budgets

The table shows the distribution of maintenance fees allocated to the Capital Replacement Fund by component

Component	2010 Budget	2011 Budget	2011 Increase (Decrease)	
	Dollars	Dollars	Dollars	\$s Per Unit Per Month
Roofs	\$ 400,000	\$ 470,000	\$ 70,000	\$ 2.17
Roads	114,590	130,000	15,410	0.48
Concrete	20,833	20,833	-	-
Retaining Walls	48,000	-	(48,000)	(1.49)
Exterior	15,000	15,000	-	-
Well Motors	25,000	30,000	5,000	0.15
Common Buildings	80,000	90,000	10,000	0.31
Total Maintenance Fee Income Allotted to the Replacement Fund	\$ 703,423	\$ 755,833	\$ 52,410	\$ 1.62

2. Estimated Components of Fund Balances at September 30, 2011

Component	October 1, 2010 to September 30, 2011					
	Estimated Balance at 10/1/10	Estimated Funding Contributions	Estimated Investment Income Net Of Bank Fees	Estimated Expenditures	Estimated Federal Income Tax Expense	Estimated Balance At 9/30/11
Roads	\$ 1,752,000	130,000	89,000	(60,000)	(13,350)	1,897,650
Roofs	1,102,000	470,000	65,000	(92,000)	(9,750)	1,535,250
Retaining Walls	244,000	-	8,000	(161,000)	(1,200)	89,800
Common Buildings	266,000	90,000	8,000	(290,000)	(1,200)	72,800
Concrete	219,000	20,833	11,000	(26,000)	(1,650)	223,183
Well Motors	23,000	30,000	500	(10,000)	(75)	43,425
Exterior	18,000	15,000	250	(10,000)	(38)	23,212
	3,624,000	755,833	181,750	(649,000)	(27,263)	3,885,320

Monthly Maintenance Fees by Model Type
October 1, 2010 through September 30, 2011

	One Occupant	Two Occupants	Three Occupants
MODEL:	TOTAL	TOTAL	TOTAL
ETON	164.00	175.00	
GREENBRIAR	178.00	189.00	200.00
CAMBRIDGE	193.00	204.00	215.00
BARONET	206.00	217.00	228.00
WINFIELD	216.00	227.00	238.00
REGENCY	239.00	250.00	261.00
CONCORD	165.00	176.00	187.00
FALMOUTH	172.00	183.00	194.00
NANTUCKET	178.00	189.00	200.00
WHEATON	197.00	208.00	219.00
OXFORD	207.00	218.00	229.00
STRATFORD	215.00	226.00	237.00
BLAIR	225.00	236.00	247.00
ST TROPEZ	227.00	238.00	249.00
HASTINGS	235.00	246.00	257.00
ROXY	211.00	222.00	233.00
SAVOY	223.00	234.00	245.00
RITZ	228.00	239.00	250.00
PICKFORD	229.00	240.00	251.00
WALDORF	242.00	253.00	264.00
VICTORIA	249.00	260.00	271.00

GL #	GL DESCRIPTION	CURRENT BUDGET	ANNUALIZED	PROPOSED BUDGET	VAR	% OVER PREVIOUS YEAR	PAGE #
5100	RESIDENTIAL ASSESSMENTS	\$ 6,071,979	\$ 6,071,979	\$ 6,113,279	\$ 41,300	1%	1
5108	ADMINISTRATIVE FEE INCOME	\$ 124,000	\$ 100,000	\$ 100,000	\$ (24,000)	-19%	2
5109	LEASE FEE INCOME	\$ 18,100	\$ 13,700	\$ 13,700	\$ (4,400)	-24%	3
5230	PRINTING REIMBURSEMENT	\$ 2,000	\$ 2,000	\$ 2,500	\$ 500	25%	4
5331	UNIT SERVICES INCOME	\$ 17,400	\$ 15,300	\$ 16,900	\$ (500)	-3%	5
5441	INTEREST INCOME - OPERATING	\$ 8,400	\$ 43,292	\$ 6,000	\$ (2,400)	-29%	6
5442	INTEREST INCOME - RESERVES	\$ 168,800	\$ 127,908	\$ 165,200	\$ (3,600)	-2%	6.1
5771	LATE FEE INCOME	\$ 17,000	\$ 17,000	\$ 17,000	\$ -	0%	8
5991	MISC. INCOME	\$ 5,400	\$ 48,700	\$ 4,700	\$ (700)	-13%	9
5993	PARKING INCOME	\$ 1,800	\$ 2,400	\$ 2,400	\$ 600	33%	10
5994	TWP SUBSIDY	\$ 67,600	\$ 73,000	\$ 73,000	\$ 5,400	8%	11
5995	RENTAL INCOME	\$ 83,000	\$ 81,800	\$ 85,200	\$ 2,200	3%	12
<u>SUBTOTAL OF REVENUES</u>		<u>\$ 6,585,479</u>	<u>\$ 6,597,079</u>	<u>\$ 6,599,879</u>	<u>\$ 14,400</u>	<u>0%</u>	
5661	DEFERRED REVENUE-P/Y	\$ 42,363	\$ 62,842	\$ 44,163	\$ 1,800	<u>4%</u>	7
<u>TOTAL REVENUES</u>		<u>\$ 6,627,842</u>	<u>\$ 6,659,921</u>	<u>\$ 6,644,042</u>	<u>\$ 16,200</u>	<u>0%</u>	

GL #	GL DESCRIPTION	CURRENT BUDGET	ANNUALIZED	PROPOSED BUDGET	VARIANCE	% OVER PREVIOUS YEAR	PAGE #
6010	LABOR FOREMAN - 2 EMPLOYEES	\$ 68,300.00	\$ 78,100.00	\$ 69,700.00	\$ 1,400.00	2%	13
6020	GROUNDS MAINT - 8 EMPLOYEES	\$ 240,600.00	\$ 320,800.00	\$ 245,500.00	\$ 4,900.00	2%	14
6023	MASON MECHANIC - 1 EMPLOYEE	\$ 33,800.00	\$ 34,500.00	\$ 34,500.00	\$ 700.00	2%	15
6025	LEAD IRRIG MECH. - 1 EMPLOYEES	\$ 36,600.00	\$ 36,300.00	\$ 37,300.00	\$ 700.00	2%	16
6040	IRRIG MECHANICS - 2 EMPLOYEES	\$ 67,600.00	\$ 72,400.00	\$ 69,000.00	\$ 1,400.00	2%	17
6045	PEST. TECH./DRIVER/LEVEL IV - 2 EMP.	\$ 82,600.00	\$ 62,600.00	\$ 84,000.00	\$ 1,400.00	2%	18
6050	SEAS GROUNDS MT. - 22 EMPLOYEES	\$ 236,100.00	\$ 236,100.00	\$ 236,100.00	\$ -	0%	19
6060	SEASONAL PAINTING - 6 EMPLOYEES	\$ 59,700.00	\$ 59,700.00	\$ 59,700.00	\$ -	0%	20
	TOTAL GROUNDS MT. PAYROLL	\$ 825,300.00	\$ 900,500.00	\$ 835,800.00	\$ 10,500.00	1%	
6070	GOLF COURSE MAINT. - 1 EMPLOYEE	\$ 30,100.00	\$ 31,400.00	\$ 30,700.00	\$ 600.00	2%	21
6075	GREENSKEEPER - 1 EMPLOYEE	\$ 33,800.00	\$ 36,600.00	\$ 34,500.00	\$ 700.00	2%	22
	TOTAL GOLF COURSE PAYROLL	\$ 63,900.00	\$ 68,000.00	\$ 65,200.00	\$ 1,300.00	2%	
A	ADMINISTRATIVE PAYROLL 8 EMPL.	\$ 480,200.00	\$ 487,600.00	\$ 489,000.00	\$ 8,800.00	2%	23
6635	CLERICAL - 9 EMPLOYEES	\$ 266,900.00	\$ 270,200.00	\$ 272,500.00	\$ 5,600.00	2%	24
6455	JANITORS PAYROLL - 6 EMPLOYEES	\$ 180,500.00	\$ 188,000.00	\$ 184,200.00	\$ 3,700.00	2%	25
6561	HOUSE MECHANIC - 3 EMPLOYEES	\$ 115,000.00	\$ 124,300.00	\$ 117,300.00	\$ 2,300.00	2%	26
6562	BUILDING MAINT. MECH - 7 EMPLOYEES	\$ 255,900.00	\$ 210,600.00	\$ 249,800.00	\$ (6,100.00)	-2%	27
6563	PAINTING MECH. - 2 EMPLOYEES	\$ 73,200.00	\$ 70,700.00	\$ 74,600.00	\$ 1,400.00	2%	28
6565	APPLIANCE MECHANICS - 3.5 EMP.	\$ 135,200.00	\$ 137,200.00	\$ 137,900.00	\$ 2,700.00	2%	29
	TOTAL BUILDING MAINT. PAYROLL	\$ 759,800.00	\$ 730,800.00	\$ 763,800.00	\$ 4,000.00	1%	
6673	LEAD MECHANIC - 3 EMPLOYEES	\$ 120,600.00	\$ 121,500.00	\$ 123,000.00	\$ 2,400.00	2%	30
6674	EQUIP. MECHANIC - 1 EMPLOYEE	\$ 38,400.00	\$ 40,200.00	\$ 39,100.00	\$ 700.00	2%	30.1
6675	MECHANICS - 0 EMPLOYEES	\$ -	\$ -	\$ -	\$ -	0%	31
6676	ASSISTANT MECHANIC - 1 EMPLOYEE	\$ 33,800.00	\$ 33,600.00	\$ 34,500.00	\$ 700.00	2%	32
	TOTAL MECHANIC'S PAYROLL	\$ 192,800.00	\$ 195,300.00	\$ 196,600.00	\$ 3,800.00	2%	
	TOTAL PAYROLL EXPENSE	\$ 2,588,900.00	\$ 2,652,400.00	\$ 2,622,900.00	\$ 34,000.00	1%	
6901	SS ER TAX EXPENSE	\$ 165,300.00	\$ 165,300.00	\$ 166,900.00	\$ 1,600.00	1%	33
6902	SS-MD-ER EXPENSE	\$ 38,700.00	\$ 38,700.00	\$ 39,100.00	\$ 400.00	1%	34
6910	NJ-SUI-ER EXPENSE	\$ 70,900.00	\$ 76,000.00	\$ 82,800.00	\$ 11,900.00	17%	35
6911	NJ-SDI-ER EXPENSE	\$ 15,700.00	\$ 15,700.00	\$ 13,200.00	\$ (2,500.00)	-16%	36
6921	FUTA EXPENSE	\$ 5,100.00	\$ 5,100.00	\$ 5,100.00	\$ -	0%	37
6930	401K EXPENSE	\$ 32,700.00	\$ 32,700.00	\$ 32,700.00	\$ -	0%	38
6941	UNION HEALTH INSURANCE	\$ 494,700.00	\$ 494,700.00	\$ 512,900.00	\$ 18,200.00	4%	39
6942	HEALTH INSURANCE NON-UNION	\$ 160,500.00	\$ 144,500.00	\$ 160,500.00	\$ -	0%	40
6943	TERM LIFE INSURANCE	\$ 5,900.00	\$ 5,900.00	\$ 5,900.00	\$ -	0%	41
6945	LONG TERM DISABILITY INS	\$ 1,600.00	\$ 1,600.00	\$ 1,600.00	\$ -	0%	42
6951	OTHER EMPLOYEE BENEFITS	\$ 16,200.00	\$ 16,200.00	\$ 17,500.00	\$ 1,300.00	8%	43
6971	WORKERS COMP EXPENSE	\$ 115,400.00	\$ 110,300.00	\$ 97,400.00	\$ (18,000.00)	-16%	44
6980	UNIFORM EXPENSE	\$ 18,800.00	\$ 18,800.00	\$ 18,800.00	\$ -	0%	45
6990	CAR ALLOWANCE	\$ 64,400.00	\$ 64,400.00	\$ 64,400.00	\$ -	0%	46
	TOTAL PAYROLL TAXES & BENEFITS	\$ 1,205,900.00	\$ 1,189,900.00	\$ 1,218,800.00	\$ 12,900.00	1%	
	TOTAL P/R, P/R TXS, BENEFITS	\$ 3,794,800.00	\$ 3,842,300.00	\$ 3,841,700.00	\$ 46,900.00	1%	
7000	STREET LIGHTING EXPENSE	\$ 83,200.00	\$ 83,200.00	\$ 83,200.00	\$ -	0%	47
7010	WALKWAY LIGHTING/IRRIGATION ELEC.	\$ 67,500.00	\$ 71,500.00	\$ 70,000.00	\$ 2,500.00	4%	48
7020	WILLOW HALL ELECTRIC	\$ 39,600.00	\$ 39,600.00	\$ 41,100.00	\$ 1,500.00	4%	49
7030	ENCORE ELECTRIC	\$ 52,000.00	\$ 52,000.00	\$ 52,000.00	\$ -	0%	50
7040	MAINTENANCE ELECTRIC	\$ 15,800.00	\$ 16,400.00	\$ 16,500.00	\$ 700.00	4%	51
7050	ADMINISTRATIVE OFFICE ELECTRIC	\$ 13,500.00	\$ 12,500.00	\$ 13,500.00	\$ -	0%	52
7060	LEISURE FAIR ELECTRIC	\$ 10,700.00	\$ 10,700.00	\$ 11,100.00	\$ 400.00	4%	53
	TOTAL LIGHTING EXPENSE	\$ 282,300.00	\$ 285,900.00	\$ 287,400.00	\$ 5,100.00	2%	

GL #	GL DESCRIPTION	CURRENT BUDGET	ANNUALIZED	PROPOSED BUDGET	VARIANCE	% OVER PREVIOUS YEAR	PAGE #
7120	WILLOW HALL WATER & SEWER	\$ 5,200.00	\$ 5,200.00	\$ 5,200.00	\$ -	0%	54
7130	CLUB ENCORE WATER & SEWER	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00	\$ -	0%	55
7140	MAINTENANCE WATER & SEWER	\$ 1,700.00	\$ 1,700.00	\$ 1,700.00	\$ -	0%	56
7150	ADMIN OFFICE WATER & SEWER	\$ 2,100.00	\$ 2,100.00	\$ 2,100.00	\$ -	0%	57
7160	LEISURE FAIR WATER & SEWER	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ -	0%	58
	TOTAL WATER & SEWER EXPENSE	\$ 14,000.00	\$ 14,000.00	\$ 14,000.00	\$ -	0%	
7220	WILLOW HALL HEATING	\$ 20,000.00	\$ 20,500.00	\$ 20,000.00	\$ -	0%	59
7225	GREENHOUSE/WH POOL HEATING	\$ 11,100.00	\$ 11,100.00	\$ 11,100.00	\$ -	0%	59.1
7230	ENCORE HEATING	\$ 20,500.00	\$ 19,500.00	\$ 20,500.00	\$ -	0%	60
7240	MAINTENANCE HEATING	\$ 11,000.00	\$ 10,500.00	\$ 11,400.00	\$ 400.00	4%	61
7250	ADMINISTRATIVE OFFICE HEATING	\$ 2,600.00	\$ 2,600.00	\$ 2,700.00	\$ 100.00	4%	62
7260	LEISURE FAIR HEATING	\$ 11,000.00	\$ 9,500.00	\$ 9,500.00	\$ (1,500.00)	-14%	63
	TOTAL HEATING EXPENSE	\$ 76,200.00	\$ 73,700.00	\$ 75,200.00	\$ (1,000.00)	-1%	
	TOTAL HEAT, LIGHT, POWER	\$ 372,500.00	\$ 373,600.00	\$ 376,600.00	\$ 4,100.00	1%	
7310	GATEHOUSE SECURITY	\$ 169,900.00	\$ 157,600.00	\$ 169,900.00	\$ -	0%	64
7400	SANITATION SERVICE	\$ 255,000.00	\$ 200,000.00	\$ 213,200.00	\$ (41,800.00)	-16%	65
7410	EXTERMINATING EXPENSE	\$ 67,700.00	\$ 68,000.00	\$ 68,100.00	\$ 400.00	1%	66
7420	COMMUNITY CABLE EXPENSE	\$ 67,700.00	\$ 63,800.00	\$ 63,800.00	\$ (3,900.00)	-6%	67
7430	BUS LEASE EXPENSE	\$ 103,400.00	\$ 93,000.00	\$ 85,000.00	\$ (18,400.00)	-18%	68
	TOTAL CONTRACTED SERVICES	\$ 663,700.00	\$ 582,400.00	\$ 600,000.00	\$ (63,700.00)	-10%	
7600	LANDFILL EXPENSE	\$ 8,500.00	\$ 8,500.00	\$ 8,500.00	\$ -	0%	69
7610	SANITATION - OTHER	\$ 200.00	\$ 200.00	\$ 1,000.00	\$ 800.00	400%	70
7650	TRUCKS - R&M	\$ 26,900.00	\$ 29,000.00	\$ 27,700.00	\$ 800.00	3%	71
7660	SNOW REMOVAL	\$ 30,000.00	\$ 103,800.00	\$ 30,000.00	\$ -	0%	72
7670	ROAD REPAIR	\$ 15,000.00	\$ 15,000.00	\$ 15,300.00	\$ 300.00	2%	73
7680	CONCRETE REPAIR & MAINTENANCE	\$ 16,500.00	\$ 22,600.00	\$ 17,600.00	\$ 1,100.00	7%	74
7705	R&M MACHINERY & EQUIPMENT	\$ 69,100.00	\$ 72,000.00	\$ 67,100.00	\$ (2,000.00)	-3%	75
7715	SPRINKLER REPAIR & PARTS	\$ 31,200.00	\$ 31,200.00	\$ 31,800.00	\$ 600.00	2%	76
7720	TREE FARM EXPENSE	\$ 4,200.00	\$ 3,950.00	\$ 4,200.00	\$ -	0%	77
7735	LANDSCAPING SUPPLIES	\$ 59,700.00	\$ 59,700.00	\$ 59,700.00	\$ -	0%	78
7740	FERTILIZER	\$ 62,300.00	\$ 57,000.00	\$ 57,300.00	\$ (5,000.00)	-8%	79
7745	FUEL MACHINERY & EQUIPMENT	\$ 65,200.00	\$ 66,000.00	\$ 65,200.00	\$ -	0%	80
	TOTAL GROUNDS MAINT.	\$ 388,800.00	\$ 468,950.00	\$ 385,400.00	\$ (3,400.00)	-1%	
7805	R & M GOLF COURSE M & E	\$ 4,700.00	\$ 4,700.00	\$ 4,700.00	\$ -	0%	81
7815	SPRINKLER REPAIR GOLF COURSE	\$ 2,200.00	\$ 2,200.00	\$ 2,200.00	\$ -	0%	82
7835	GOLF COURSE LANDSCAPING	\$ 21,000.00	\$ 20,700.00	\$ 20,300.00	\$ (700.00)	-3%	83
	TOTAL GOLF COURSE MAINT.	\$ 27,900.00	\$ 27,600.00	\$ 27,200.00	\$ (700.00)	-3%	
7900	APPLIANCE R&M	\$ 57,900.00	\$ 60,000.00	\$ 60,000.00	\$ 2,100.00	4%	84
7910	CONTRACTED APPLIANCE MAINT.	\$ 10,500.00	\$ 10,000.00	\$ 10,500.00	\$ -	0%	85
7950	MAINTENANCE SUPPLIES	\$ 98,000.00	\$ 102,000.00	\$ 99,900.00	\$ 1,900.00	2%	86
7951	PAINTING SUPPLIES	\$ 25,600.00	\$ 22,000.00	\$ 25,600.00	\$ -	0%	87
7955	WINDOW GLASS	\$ 58,000.00	\$ 50,000.00	\$ 55,500.00	\$ (2,500.00)	-4%	88
7960	CONTRACTED BUILDING MAINT.	\$ 25,100.00	\$ 23,100.00	\$ 25,100.00	\$ -	0%	89
7962	WALK LIGHTS REPAIR	\$ 4,900.00	\$ 4,500.00	\$ 4,900.00	\$ -	0%	90
	TOTAL BUILDING & APPLIANCE	\$ 280,000.00	\$ 271,600.00	\$ 281,500.00	\$ 1,500.00	1%	

GL #	GL DESCRIPTION	CURRENT BUDGET	ANNUALIZED	PROPOSED BUDGET	VARIANCE	% OVER PREVIOUS YEAR	PAGE #
8000	PROFESSIONAL FEES - LEGAL	\$ 14,000.00	\$ 20,000.00	\$ 22,600.00	\$ 8,600.00	61%	91
8010	PROFESSIONAL FEES - ACCT	\$ 14,900.00	\$ 14,900.00	\$ 14,900.00	\$ -	0%	92
8020	BOOKKEEPING COMPUTER EXP.	\$ 15,900.00	\$ 15,900.00	\$ 15,900.00	\$ -	0%	93
	TOTAL PROFESSIONAL FEES	\$ 44,800.00	\$ 50,800.00	\$ 53,400.00	\$ 8,600.00	19%	
8100	TOTAL INSURANCE EXPENSE	\$ 576,100.00	\$ 576,100.00	\$ 602,300.00	\$ 26,200.00	5%	94
8310	OFFICE SUPPLIES	\$ 8,500.00	\$ 8,500.00	\$ 8,500.00	\$ -	0%	95
8311	POSTAGE EXPENSE	\$ 10,600.00	\$ 10,600.00	\$ 10,600.00	\$ -	0%	96
8312	TELEPHONE EXPENSES	\$ 12,000.00	\$ 12,500.00	\$ 13,000.00	\$ 1,000.00	8%	97
8314	TRAVEL	\$ 3,600.00	\$ 4,000.00	\$ 4,000.00	\$ 400.00	11%	98
8315	LICENSES/DUES	\$ 12,800.00	\$ 12,800.00	\$ 12,800.00	\$ -	0%	99
8316	ADVERTISING EXPENSE	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ -	0%	100
8317	PRINTING & COPYING EXPENSE	\$ 14,100.00	\$ 14,100.00	\$ 14,000.00	\$ (100.00)	-1%	101
8318	REPAIR & MAINT OFFICE EQUIPMENT	\$ 14,900.00	\$ 14,900.00	\$ 14,900.00	\$ -	0%	102
8319	MISCELLANEOUS OFFICE EXPENSE	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ -	0%	103
8320	BANK SERVICE CHARGES	\$ 2,100.00	\$ 2,700.00	\$ 2,700.00	\$ 600.00	29%	104
8323	BAD DEBT EXPENSE	\$ 10,000.00	\$ 10,650.00	\$ 10,000.00	\$ -	0%	105
8325	MAINTENANCE FEE REIMBURSEMENT	\$ 4,900.00	\$ 4,900.00	\$ 4,900.00	\$ -	0%	106
8396	CORPORATE INCOME TAX EXPENSE	\$ 12,900.00	\$ 12,900.00	\$ 12,900.00	\$ -	0%	107
8398	INTEREST ALLOCATED TO RESERVES	\$ 168,800.00	\$ 127,908.00	\$ 165,200.00	\$ (3,600.00)	-2%	108.1
	TOTAL GEN'L & ADMIN. EXPENSE	\$ 282,200.00	\$ 243,458.00	\$ 280,500.00	\$ (1,700.00)	-1%	
8430	REPAIR & MAINT REC EQUIPMENT	\$ 7,400.00	\$ 7,400.00	\$ 4,600.00	\$ (2,800.00)	-38%	109
8433	RECREATION SUPPLIES	\$ 14,700.00	\$ 14,700.00	\$ 14,700.00	\$ -	0%	110
8435	PROPOSED TV BUDGET	\$ 2,100.00	\$ 1,100.00	\$ 1,100.00	\$ (1,000.00)	-48%	111
	TOTAL RECREATION EXPENSE	\$ 24,200.00	\$ 23,200.00	\$ 20,400.00	\$ (3,800.00)	-16%	
8550	REPAIR & MAINT COMMUNITY BLDG	\$ 72,000.00	\$ 72,000.00	\$ 74,200.00	\$ 2,200.00	3%	112
8560	JANITORIAL SUPPLIES	\$ 13,200.00	\$ 13,200.00	\$ 13,200.00	\$ -	0%	113
8570	SWIMMING POOL REPAIR & MAINT.	\$ 43,200.00	\$ 43,200.00	\$ 43,200.00	\$ -	0%	114
	TOTAL COMMUNITY BUILDING	\$ 128,400.00	\$ 128,400.00	\$ 130,600.00	\$ 2,200.00	2%	
	TOTAL OPERATING EXPENSE	\$ 6,583,400.00	\$ 6,588,408.00	\$ 6,599,600.00	\$ 16,200.00	0%	
8397	OPERATING CONTINGENCY	\$ 44,442.08	\$ 27,350.00	\$ 44,442.08	\$ -	0%	108
	TOTAL OPERATING EXP PLUS CONTINGENCY	\$ 6,627,842.08	\$ 6,615,758.00	\$ 6,644,042.08	\$ 16,200.00	0%	
	OPER NET BEFORE DEFERRED	\$ (42,362.83)	\$ (18,678.67)	\$ (44,162.85)	\$ (1,800.02)		
	DEFERRED INCOME	\$ 42,362.83	\$ 62,841.52	\$ 44,162.85	\$ 1,800.02		
	NET INCOME FROM OPERATION	\$ -	\$ 44,162.85	\$ -	\$ -		

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AUTHORIZATION AGREEMENT FOR PREAUTHORIZED PAYMENTS

COMPANY
NAME: LEISURE VILLAGE WEST ASSOCIATION

I (we) hereby authorize LEISURE VILLAGE WEST ASSOCIATION, hereinafter called COMPANY, to initiate debit entries to my (our) bank account indicated below and the depository named below, hereinafter called BANK, to debit the same to such account.

BANK
NAME: _____
CITY: _____
STATE: _____ ZIP: _____
BRANCH: _____
TRANSIT/ABA NO.: _____
BANK ACCOUNT NO. _____
MONTH AND YR. OF FIRST WITHDRAWAL: _____
(All withdrawals are done on the 10th of the month) MONTHLY MAINT. FEE AMOUNT: _____ \$

PLEASE ATTACH A VOIDED CHECK TO THIS FORM. TRANSIT/ABA NO. AND BANK ACCOUNT NO. ARE ON THE VOIDED CHECK.

This authority is to remain in full force and effect until COMPANY and BANK have received written notification from me (or either of us) of its termination in such time and in such manner as to afford COMPANY and BANK a reasonable opportunity to act on it.

NAME(S): _____
(PLEASE PRINT) PHONE NO.: _____

UNIT ADDRESS: _____

DATE: _____ SIGNED: X _____ SIGNED: X _____

